

Audley Group Limited
Gender Pay Gap Report
2017

Introduction

This Report provides both the statutory disclosures required of the Audley Group, as well as further context around gender pay.

All companies with 250 or more employees are now required to publish their gender pay gap under new legislation that came into force in April 2017. Employers have to publish the gap in pay between men and women on both a median basis (pay per hour based on the person ‘in the middle’ of the distribution of pay) and a mean basis (average hourly salary). In addition, employers are required to disclose the distribution of gender by pay quartile – in other words splitting the workforce into four groups based on their pay and showing the proportion of men and women in each group. Employers are also required to disclose percentages of staff receiving bonuses by gender and the gender gap on bonuses.

In compiling this Report we have included data for people on staff contracts (both permanent and fixed term contracts) but not consultants or agency staff.

The difference between the gender pay gap and equal pay

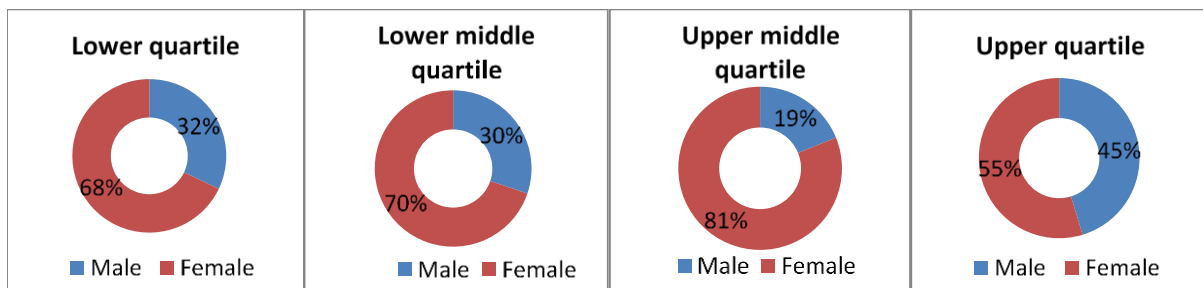
The gender pay gap differs from equal pay. Equal pay deals with the pay differences between men and women who carry out the same jobs, similar jobs or work of equal value. It is unlawful to pay people unequally because they are a man or a woman. The gender pay gap shows the differences in the average pay between men and women. Nationally, one of the main reasons for the gender pay gap is more men are likely to hold senior positions.

Gender and the gender pay gap

The snapshot date for the Audley Group is 5th April 2017. The overall gender pay gap at Audley is 1.0% on a median basis and 47.5% on a mean basis.

	Median (%)	Mean (%)
Gender pay gap	1.0%	47.5%
Gender bonus gap	44.2%	86.1%
Proportion of men receiving bonus pay	38.6%	
Proportion of women receiving bonus pay	24.1%	

Overall, Audley have a 68% female and 32% male workforce. The percentage of female workers is higher at the lower pay grades within the organisation, with increasing percentages of men in senior management and so at higher pay grades as demonstrated by the quartile graphs below.



We have also analysed the gender pay gap by departments within our organisation as below.

Gender pay gap by department

Department	Median pay gap %	Mean pay gap %
Head Office	47.0%	65.5%
Village Operations	16.0%	17.2%
Care	-19.7%	-21.3%

As demonstrated by the table above the largest gender pay gap is within Head Office. This category includes the highest paid management staff. Care is the only department where women, on average, are paid more than men, as indicated by the negative percentages shown above.

Overall the data reflects the fact Audley Group is a business which has three key functions: property, care and hospitality and each function has different levels of pay. Care, which accounts for nearly half of the organisation's headcount and 95% of those staff are female, generally falls in the lower quartiles for pay compared to other business units. The median gender pay gap across the entire business is only 1%, indicating that the main bulk of pay grades are very even

Audley Group is proud to be an Equal Opportunities employer and gender has no impact on the recruitment process.

I confirm that the published information is accurate.

Nick Sanderson
 Chief Executive Officer
 3 April 2018